









European Commission



The European Portal For Energy Efficiency In Buildings

Making building performance assessment transparent & holistic: ensuring a reliable and level playing field

Tuesday, 20 September 13h30-15h00 CFST

19-23 SEPTEMBER 2022

EUROPEAN SUSTAINABLE ENERGY WEEK

Going green and digital for Europe's energy transition



EXTENDED PROGRAMME

- ⊕ EUSEW.EU
- **f** EUENERGYWEEK
- @EUENERGYWEEK
 #EUSEW2022



MAKING BUILDING PERFORMANCE ASSESSMENT TRANSPARENT & HOLISTIC: ENSURING A RELIABLE AND LEVEL PLAYING FIELD





Welcome session moderator,
Andrei Vladimir Liţiu, Executive Director









← Welcome & intro, Quentin de Hults,Director Green & Healthy Buildings







MAKING BUILDING PERFORMANCE ASSESSMENT TRANSPARENT & HOLISTIC: ENSURING A RELIABLE AND LEVEL PLAYING FIELD





Example 1. Pau Garcia Audi, Policy Officer, DG ENER





Keynote 2, Dick van Dijk, EPB Expert →





Keynote 3, Hélène Sibileau, Senior Policy Advisor



#EUSEW2022









Rémi **Collombet**







Quentin de Hults





Alain Zarli





Henk **Kranenberg**





Creating an Energy-Efficient Europe



Jules **Cordillot**





Nerea **Gómez** Morán



LEVEL PLAYING





MAKING BUILDING PERFORMANCE ASSESSMENT TRANSPARENT & HOLISTIC: ENSURING A RELIABLE AND LEVEL PLAYING FIELD



The European Portal For Energy Efficiency In Buildings







MAKING BUILDING PERFORMANCE ASSESSMENT TRANSPARENT & HOLISTIC: ENSURING A RELIABLE AND LEVEL PLAYING FIELD



European Copper Institute

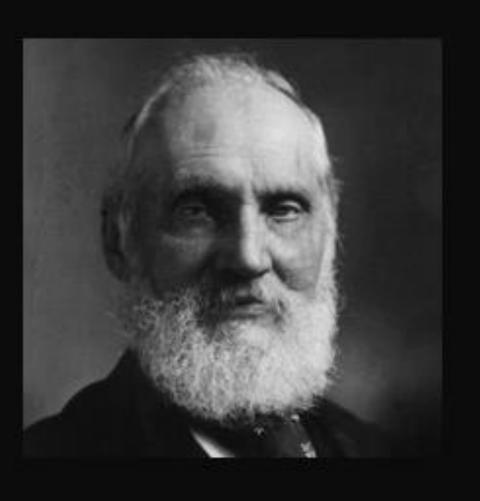
Copper Alliance

Welcome and introduction, Quentin de Hults, Director Green & Healthy Buildings









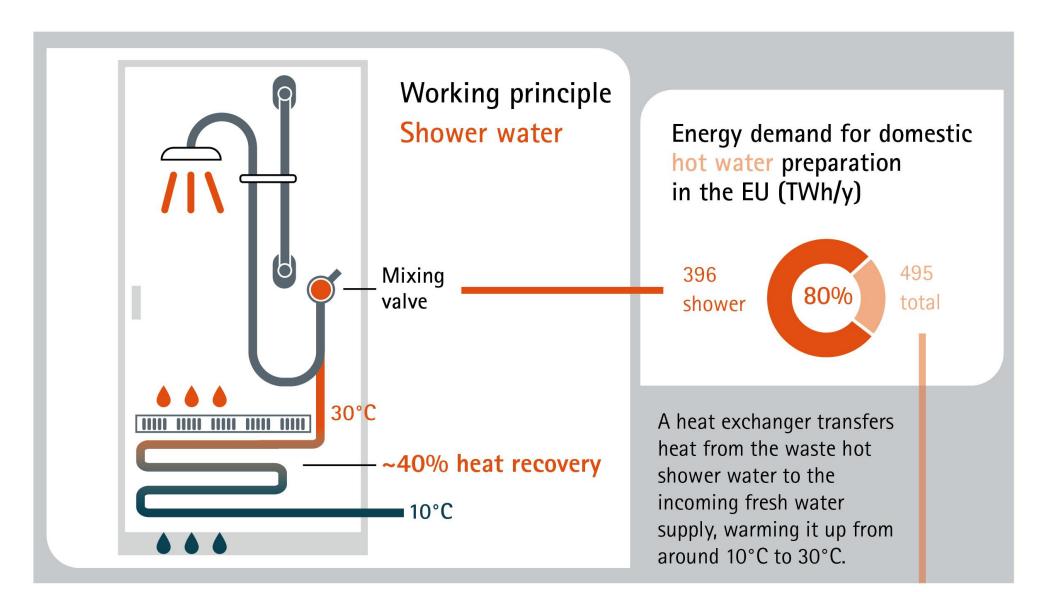
If you can not measure it, you can not improve it.

~ Lord Kelvin



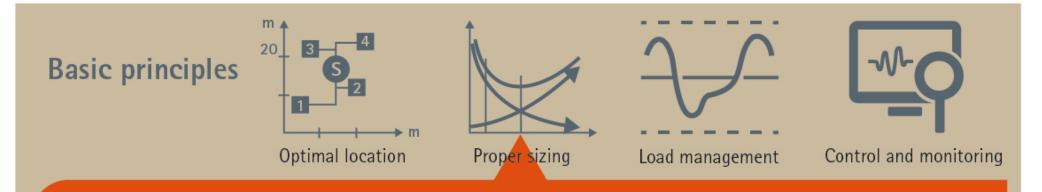
Waste Water Heat Recovery (WWHR) systems

Low hanging fruit for energy efficiency and decarbonisation of buildings





Efficient in-building electrical installations can save 1% of the electricity generated in Europe



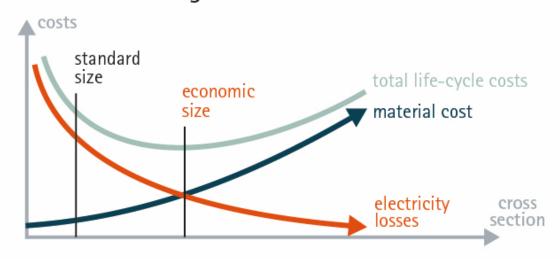
Proper sizing



= _ resistance

Increasing the conductor cross section reduces the energy losses.

The optimal size to achieve minimum life-cycle cost is in most cases larger than the standard size.





MAKING BUILDING PERFORMANCE ASSESSMENT TRANSPARENT & HOLISTIC: ENSURING A RELIABLE AND LEVEL PLAYING FIELD



Keynote 1,
Pau Garcia Audi,
Policy Officer









Delivering on the European Green Deal and Fit for 55

Building energy performance assessments and the

Energy Performance of Buildings Directive (EPBD)

EPB Center, webinar, 20 September 2022

ENER/B - Just Transition, Consumers, Energy Efficiency and Innovation Unit ENER B.3 – Buildings and products

Energy Performance of Buildings Directive

EPBD 2002/91/EC

- Article 3 Adoption of methodology
- Annex I General framework

EPBD 2010/31/EU (recast)

- Annex I General framework (updated)
 - Typical conditions
 - Primary energy

Mandate 480

EPB standards ISO-52000 (series)

EPBD (EU) 2018/844 (amending)

- Annex I General framework (updated)
 - Common indicator
- Introduce references to standards and obligation to report

ANNEX

General framework for the calculation of energy performance of buildings (Article 3)

- 1. The methodology of calculation of energy performances of buildings shall include at least the following aspects:
 - (a) thermal characteristics of the building (shell and internal partitions, etc.). These characteristics may also include air-tightness;
 - (b) heating installation and hot water supply, including their insulation characteristics;
 - (c) air-conditioning installation;
 - (d) ventilation;
 - (e) built-in lighting installation (mainly the non-residential sector);
 - (f) position and orientation of buildings, including outdoor climate;
 - (g) passive solar systems and solar protection;
 - (h) natural ventilation;
 - (i) indoor climatic conditions, including the designed indoor climate.
- 2. The positive influence of the following aspects shall, where relevant in this calculation, be taken into account:
- (a) active solar systems and other heating and electricity systems based on renewable energy sources;
- (b) electricity produced by CHP;
- (c) district or block heating and cooling systems;
- (d) natural lighting.
- 3. For the purpose of this calculation buildings should be adequately classified into categories such as:
 - (a) single-family houses of different types;
 - (b) apartment blocks;
 - (c) offices;
 - (d) education buildings;
 - (e) hospitals;
 - (f) hotels and restaurants;
 - (g) sports facilities;
 - (h) wholesale and retail trade services buildings;
 - (i) other types of energy-consuming buildings.



Energy Performance of Buildings Directive

EPBD 2021 (proposal for recast)

- Annex I General framework (updated)
 - Hourly calculations
 - Measured energy
 - Links to product regulation
 - Recognition of benefits of primary energy factors in supply (based on EN-17423)
 - Additional indicators

Links to multiple articles

- Minimum energy performance requirements (MEPR new and existing buildings)
- Cost-optimal methodology (sets MEPR)
- Energy Performance Certificates (EPC)
- Financial incentives

↓ 2010/31/E

ANNEX I

COMMON GENERAL FRAMEWORK FOR THE CALCULATION OF ENERGY PERFORMANCE OF

(referred to in Article 42)

◆ 2018/844 Art. 1.14 and Ann. .1(a) (adapted)

1. The energy performance of a building shall be determined on the basis of calculated or same D metered of Emergy use and sall reflect typical energy, use for space hearing, space cooling, demectic hot water, venthalon, buil-in lighting and other technical building system. Seminories with this shall ensure that the pipual energy us is representative of around possible, typical energy me and typical user behaviour shall be based on available national statistics, building cools and metered data.

8.0

When nutreed energy in the basis for calculating the energy performance of baldings, the calculation methodology shall be exposely of elementing the attenues of the behaviour of occupants and the local clauses, which shall not be effected in the result of the calculation. Metered energy to be used for the purposes of calculating the energy performance of buildings shall require readings of at least hourly intervals and most differentiate between energy carriers.

Member States may use metered energy consumption under typical operating conditions to verify the correctness of the calculated energy use and enable comparison between calculated and actual performance. Metered energy consumption for the purposes of verification and comparison may be based on monthly readings.

◆ 2018/844 Art. 1.14 and Annex .1(a) (adapted)

The energy performance of a building shall be expressed by a numeric indicator of primary energy use 6 per unit of reference floor area per year, 6 in $kWh (m^{3})$ for the purpose obth energy performance certification and compliance with minimum energy performance requirements. The methodology applied for the determination of the energy performance of a building shall be transported and open to innovation.

Member States shall describe their national calculation methodology ® based on Annex A ⊗ Glickowing the national mourses of the D key European ③ excerning standards D on energy performance of buildings ③ , namely ⑤ EN ③ ISO 52000-1, ⑥ EN ISO ④ 52000-1, ⑥ EN ISO ④ 52000-1, ⑥ EN ISO ④ 52010-1, ⑥ EN ISO ⑤ 52010-1, ∞ EN ISO ⑥ 5

supplied through the energy carrier and renewable energy sources that are generated and used

◆ 2018/844 Art. 1.14 and Annex .1(c) (adapted)

2a. For the purpose of expressing the energy performance of a building, Member States any define additional numeric indicators of total, non-renewable and renewable primary nergy use, and of [∞] operational [∞] greenhouse gas omissions [∞] produced in acOreo (m² v).

◆ 2010/31/EU (adapted)

42. The methodology shall be laid down taking into consideration at least the following

(a) the following actual thermal characteristics of the building including

- (i) thermal canacity
- (ii) insulation:
- (ii) insulation;
- (iii) passive nearing;
- (iv) cooling elements; one (v) thermal bridges;
- (b) heating installation and hot water supply, including their insulation characteristics;
- (c) air-conditioning installations:
- (d) natural and mechanical ventilation which may include air-tightness;
- (e) built-in lighting installation (mainly in the non-residential sector);
- (f) the design, positioning and orientation of the building, including outdoor
- (e) passive solar systems and solar protection
- (h) indoor climatic conditions, including the designed indoor climate;
- internal loads.

◆ 2018/844 Art. 1.14 and Annex .1(d)

54. The positive influence of the following aspects shall be taken into account

◆ 2010/31/EU

local solar exposure conditions, active solar systems and other heating and electricity systems based on energy from renewable sources:

given to the European Committee for Standardisation (CEN). This provision shall not constitute a legal codification of those standards.

n

Member States shall take the necessary measures to ensure that, where buildings are supplied by district heating or cooling systems, the benefits of such supply are recognised and accounted for in the calculation methodology through individually certified or recognised

◆ 2018/844 Art. 1.14 and Anne. 1(b) (adapted)

2. The energy needs is and energy use it for space hosting, space cooling, donnetic host were eventioned, builting and other relacted building years shall be excluded it is using blowly or sub-hourly time exclusion intervals in order to account for varying conditions that significantly affect the operation and performance of the system and the indoor conditions, and is in-nodes to optimise health, indoor air quality and comfort levels defined by Member States at antisonal or regional level.

nev

Where product-specific regulations for energy-related products adopted under Regulation 2009/125/EC include specific product information requirements for the purpose of the calculation of energy performance under this Directive, national calculation methods shall no require additional information.

◆ 2018/844 Art. 1.14 and Annex
 .1(b) (adapted)

The calculation of primary energy shall be based on primary energy factors, #(disting-shing oncorrective). The read with and total | = @weeping-factors per energy current, which & have to be recognized by the national substrints. Those primary energy factors | may be based on anticiaal, repoinal of local# = information. Primary energy factors may be set on mis | manual, and | manual | ma

Primary energy factors or weighting factors shall be defined by Member States. The makes and data sources shall be reported according to EN 17423 or any supersoding accountent. Member States may opt for an average EU primary energy factor for electricity tradished pursuant to Directive (EU)...... [recast EED] instead of a primary energy factor reflecting the detectivity two in the country.

In the application of those factors to the calculation of energy performance. Member

in the calculation of the primary energy factors for the purpose of calculating the energy

- (b) electricity produced by cogeneration:
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- (d) natural lighting.
- 65. For the purpose of the calculation buildings should be adequately classified into the following enterories:
- (a) single-family houses of different types
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- (c) offices:
- (d) educational buildings
- (e) hospitals; (f) hotels and restaurant
- notes and restaurant
 sports facilities:
- (h) wholesale and retail trade services building
- other types of energy-consuming buildings.



EPBD revision – Focus areas

Renovation

- National Building Renovation Plans
- Minimum Energy Performance Standards
- Energy Performance Certificates
- Renovation passports for individual buildings

Modernisation & system integration

- Infrastructure for sustainable mobility
- EPC digitalisation & databases
- Smart Readiness Indicator

Decarbonisation

- Zero-emission buildings as new standard for new buildings and 2050 vision for building stock
- Consideration of whole life cycle carbon
- Phasing out of incentives for fossil fuels and new legal basis for national bans

Financing

- Public and private financing & technical assistance
- Deep renovation standard
- Priority to vulnerable households and people affected by energy poverty





Energy Performance of Buildings Directive

Calculation methodology

- Flexible
- Asset calculation standardized conditions
- Must reflect typical operation (yet flexible)
- Common indicator: kWh/(m² year) primary energy use
- Primary Energy Factors (PEF)
- Additional indicators are possible (e.g. kg CO₂/(m² year))
- Calculated or measured (*)

Calculation methodology – in practice

- Flexibility between Member States
 - Differences in application
- Used for compliance / design / certification
- Centralised / Licenced / Mixed calculation
 - Links to multiple calculation software suites





Energy Performance of Buildings Directive

EPB standards and the **EPBD**

- Flexibility of adoption
- Modular approach
- Obligation to report using standards
 - Common understanding
 - Overarching (ISO 52000)
 - Indoor requirements (EN 16798-1)
 - PEFs (EN 17423)
- Support service
 - EPB Center | EPB Standards
 - https://epb.center
 - Documentation, FAQs, case studies, webinars, etc.

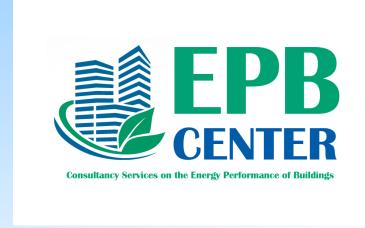








MAKING BUILDING PERFORMANCE ASSESSMENT TRANSPARENT & HOLISTIC: ENSURING A RELIABLE AND LEVEL PLAYING FIELD



Keynote 2, Dick van Dijk, EPB Expert







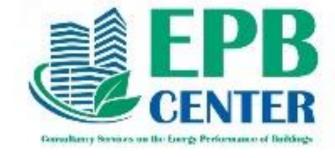
The CEN/ISO EPB standards and EPBD's implementation

Dick van Dijk

- EPB Center expert and initiator
- Chair of ISO Joint Advisory Group on set of EPB standards ((EN) ISO 52000 family)

Making building performance assessment transparent & holistic: ensuring a reliable and level playing field

Tuesday, 20 September 13h30-15h00 CEST





European Sustainable Energy Week #EUSEW2022



dick.vandijk@epb.center

Set of harmonized European and global EPB standards

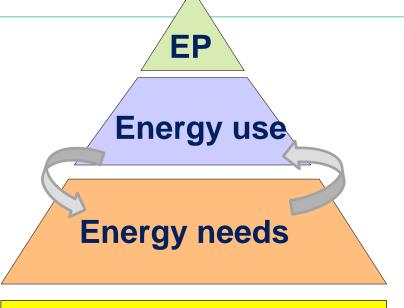
The set of CEN and CEN ISO EPB standards

- Europe-wide -and to great extent globally- converged calculation methodology to assess the overall energy performance of buildings
- For information (EP Certificates)
- For benchmarking and checking compliance with minimum EP requirements
- For new and existing buildings, residential and non-residential
- Most were published in 2017
 - Current status: being implemented, expanded and reviewed





The set of EPB standards



Boundary conditions (indoor, outside) & characteristics of products and bldng elements

Holistic (systemic) approach

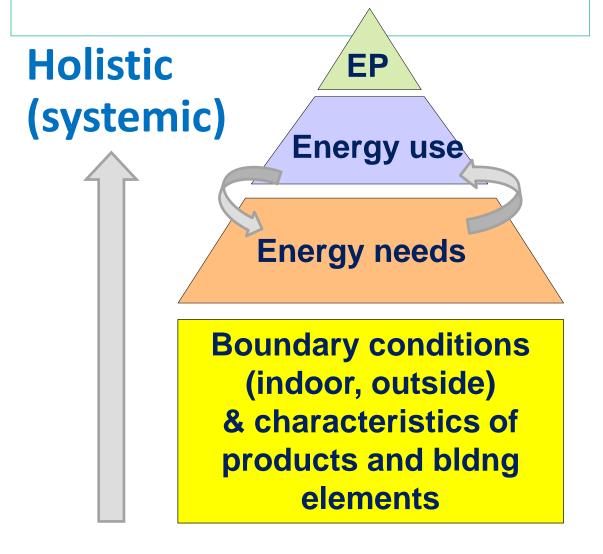
From product & component data

via systems performance

to overall building energy performance

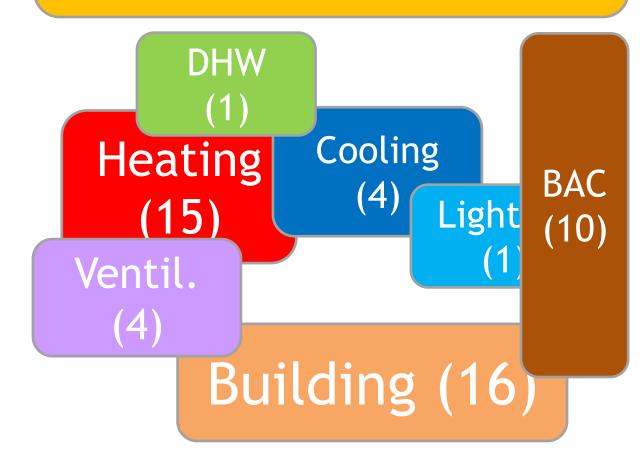


The set of EPB standards



Modular approach

Over-arching (10)





Why important to have and to use this set?

- + Definitions
- + Calculation method
- + (assumed) outdoor and indoor conditions
- = EP value (kWh/m²)

EP calculation methodology



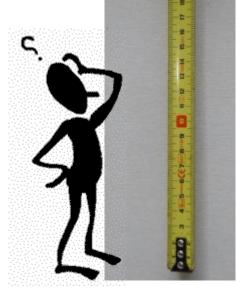


Why important to have and to use this set?

- + Definitions
- + Calculation method
- + (assumed) outdoor and indoor conditions
- = EP value (kWh/m²) But what does it mean?
- → Need benchmarks / reference values to give meaning to the EP value

EP calculation methodology





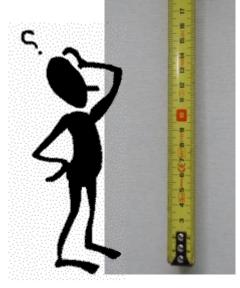


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- + Definitions
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- = EP value (kWh/m²) But what does it mean?
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EP calculation methodology









Set of EPB standards

Common EP assessment methodology =

- + Common definitions
- + Common calculation method
- + Common [sets of] (assumed) outdoor and indoor conditions
- + Common EP indicators

Different methodology = different meaning



Set of EPB standards

Common EP assessment methodology =

- + Common definitions
- + Common calculation method
- + Common [sets of] (assumed) outdoor and indoor conditions
- + Common EP indicators

No national choices?

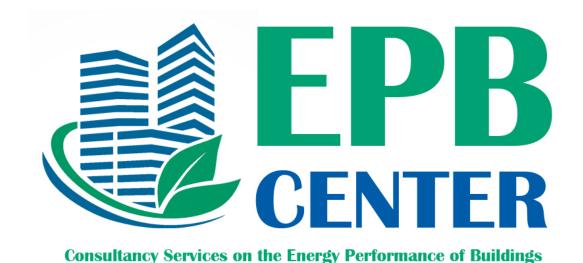
Yes, but conversion to a common reference should be possible, so limited to e.g.

- Climatic conditions
- (Non)Renewable Primary Energy Factor values



For more details: go to EPB Center website





Standards calculations and implementation

Support, consultancy and services on

Energy Performance of Buildings

www.epb.center

Large amount of accurate and transparent publicly available information on the EPB standards

Dozens of frequently Asked Questions

10 short videos

16 recently updated tools

10 webinar recordings

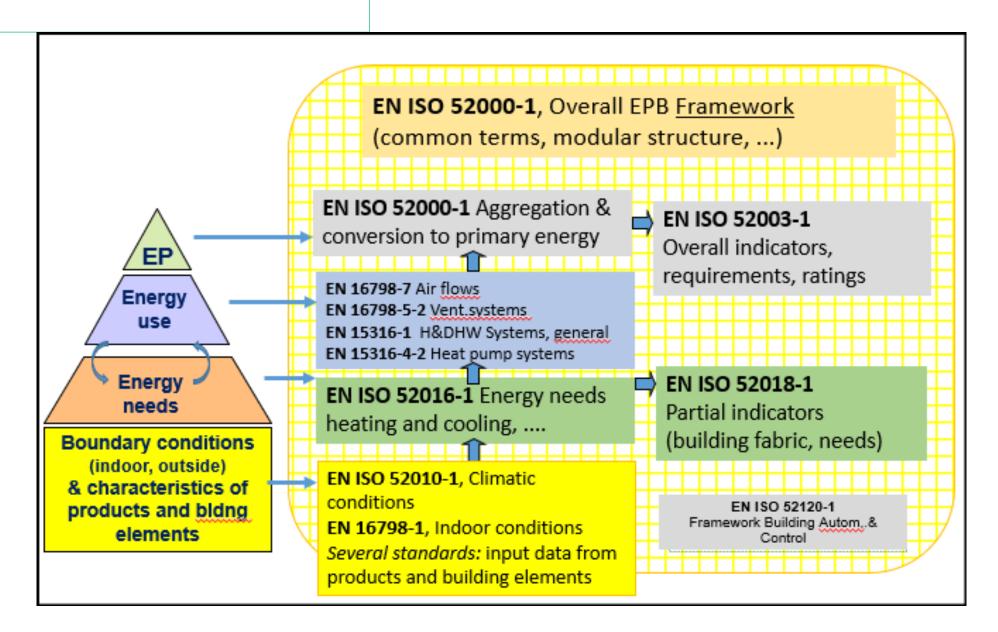


14 detailed case studies

And still growing!



Key EPB standards





Future development of the set of EPB standards

- From July 15 to December 2, 2022:

 Systematic (5 years, periodic) Review of all EPB standards that were published in 2017, in both CEN and ISO
- For this unique occasion, a team of CEN and ISO experts prepared and distributed an informal guidance document
 - containing extensive background information, "food for thought" and questions

Hidividual EPB standards and on the total set

- for all relevant mirror committees of the national CEN **EPB**nd ISO member bodies. To provide feedback: on





July 12, 202

Informal guidance document on the Systematic Review (SR) of EPB standards published in 2017

rrepureu

ISO/TC 205/AG1, JAG of ISO/TC 205 and ISO/TC 163 on the coordination of the ISO 52000 famil CEN/TC 371 Task Group on Systematic Review and Energy Performance of Buildings Directive

Contact

- Dick van Dijk and Stephanie Reiniche (leadership of ISO/TC 205 & TC 163 JAG on coordination o ISO 52000 family).
- Email: EPB-research@dickvandiik.nl: sreiniche@ashrae.org
- Jaap Hogeling and Annet van der Horn (leadership of CEN/TC 371 on the energy performance of buildings).

Fmail: i hogeling@isso.nl: annet vanderhom@nen.nl

Tentative 'wish list'

- Less options for national choice: increased convergence
- Digitalisation of the standards (~ ISO SMART programme)
- Prepare an open source core (framework) software tool
- Bring more EPB CEN standards to global (ISO) level
- Include new demands and features from EPBD recast
- Include new technologies (e.g. batteries)



Importance of transparent and meaningful EP indicators

Definition:

- Total primary energy performance:
 - This is 'simply' the sum of **non-renewable** energy and **renewable** energy performance

Not to be confused with:

• Overall (total, non-renewable or renewable) primary energy performance = EP for the whole building



Importance of transparent and meaningful EP indicators

In particular relevant when it comes to renewable energy (like PV) produced and used on-site

- Net annual (total, non-renewable or renewable) energy performance
 - The energy balance is averaged over a longer period
 - The need for electricity from the grid during the evening or during winter time is compensated by the surplus of PV during the day or during summer



Importance of transparent and meaningful EP indicators

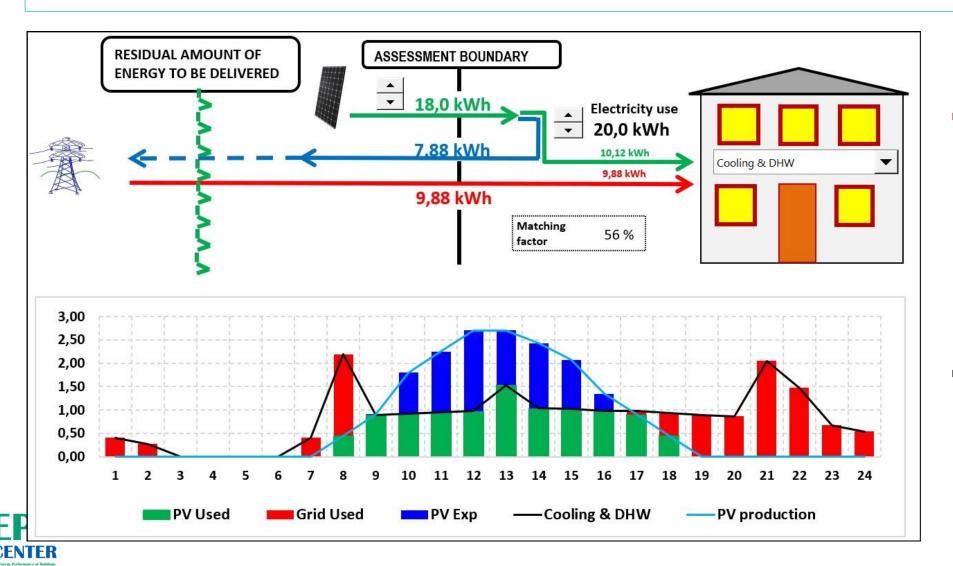
Net annual (total, non-renewable or renewable) energy performance is

- Summer (day) surplus does not "cover" winter (night) shortage; it is only compensated in the calculation
- It disguises non-renewable energy use: leads to fake ZEB
- It also hinders optimization of the energy balance between building and grid (e.g. smart use of equipment, batteries, ...)

Instead:

Annual primary energy based on hourly energy balance

Illustration



- → Absolute need for hourly calculation steps
- → (also for thermal comfort, IEQ)

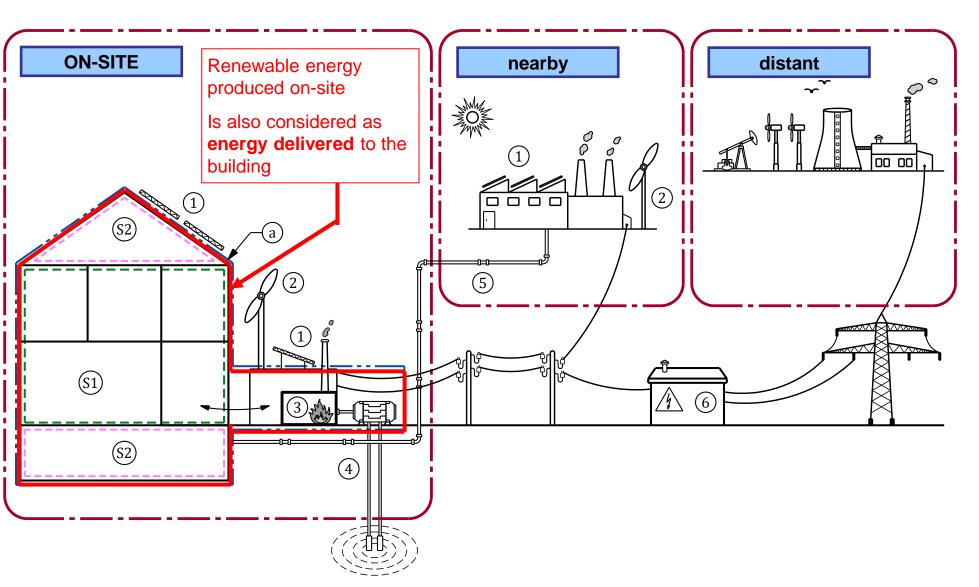
Importance of transparent and meaningful EP indicators

What indicator is needed to (more or less) assure a high energy efficient building?

- Not total primary energy, because this includes renewable energy that is used to achieve a high efficiency building
- A useful indicator would be:
 the amount of energy that has to be delivered to the building site
 - From nearby or distant
 - This may be (partly) non-renewable or renewable
- **EPB**CENTER

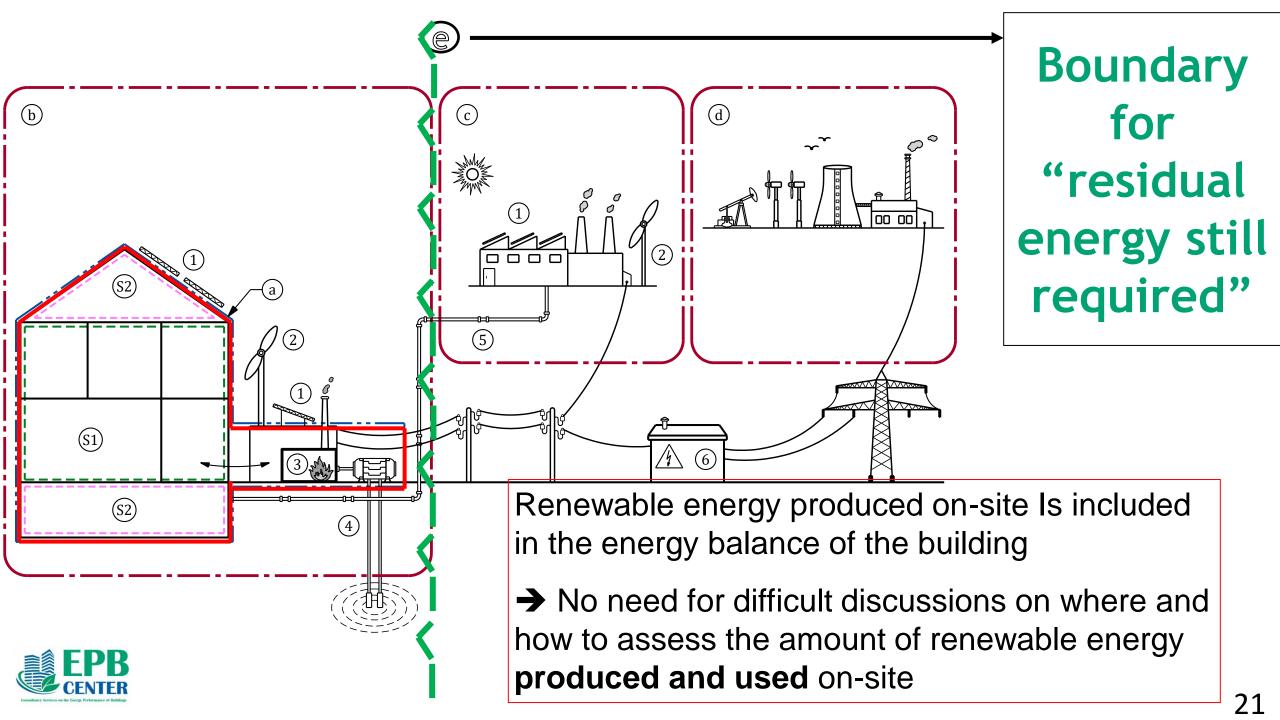
- In addition to the overall non-renewable energy performance

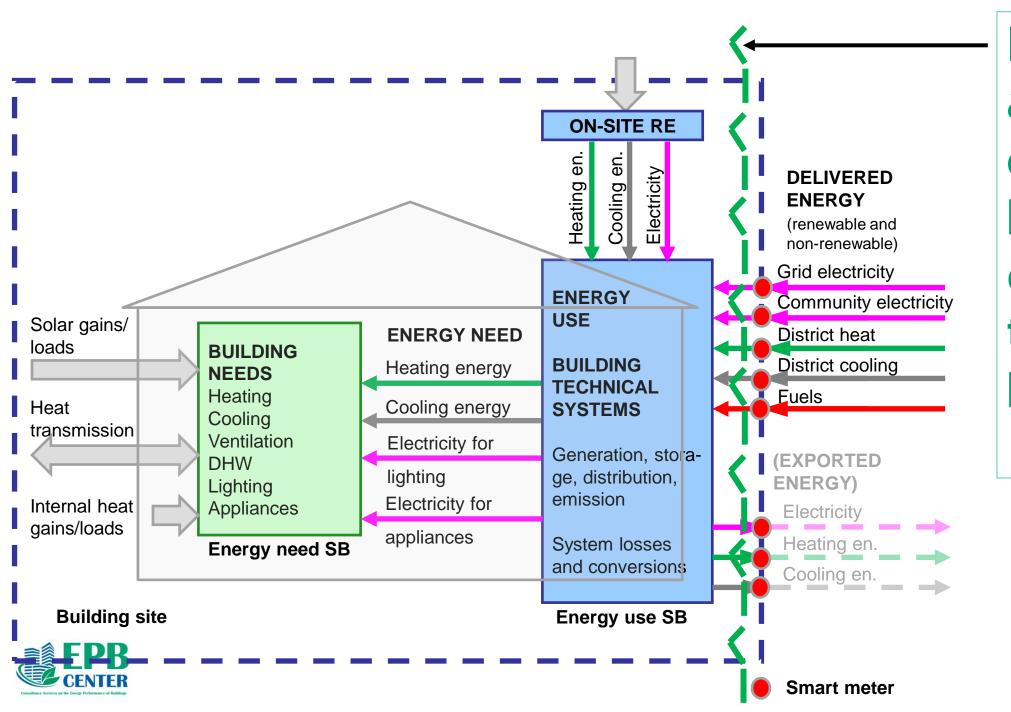




EN ISO 52000-1 assessment boundaries

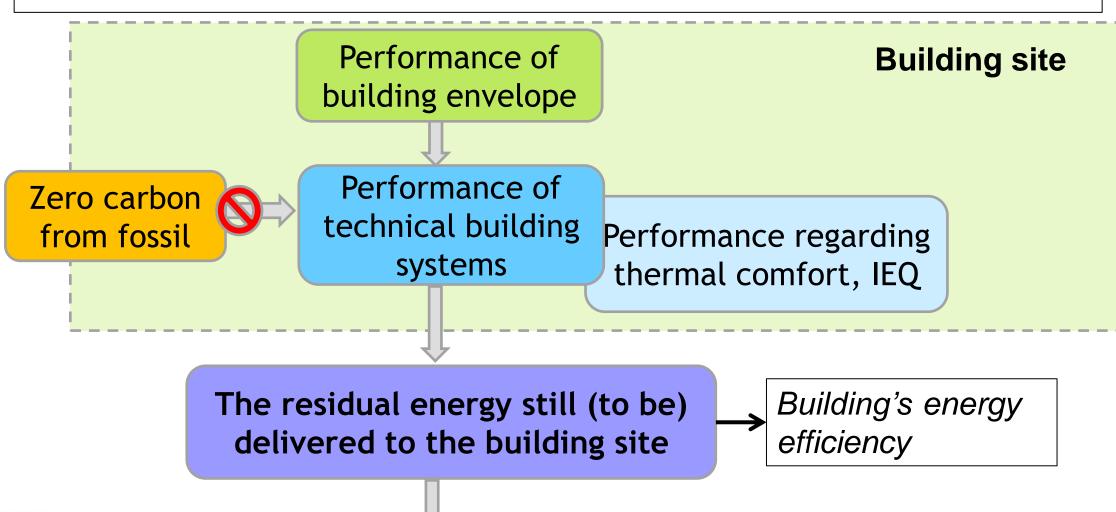






Residual amount of energy to be delivered to the building

Successive assessment steps (1)





Successive assessment steps (2)

Building site

The residual energy still (to be) delivered to the building site

Nearby and distant

The overall nonrenewable energy performance, CO2-emission

Zero-emission building

National policy:

Trajectory for decreasing non-renewable share in nearby and distant energy supply



Conclusions (1)

- Using the set of CEN and ISO EPB standards is vital to achieve European policy goals
 - Common calculation procedures
 - Common definitions
 - Common assumptions and assessment boundaries
 - Common EP indicators
- Hourly calculation steps necessary
 - Real use of non-renewable energy use instead of disguised use of non-renewable energy due to monthly or annual average (=fake zero carbon emission)

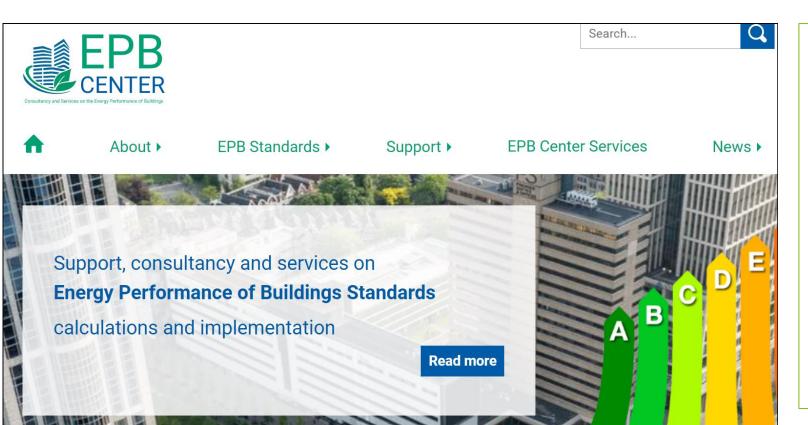


For assessing SRI and thermal comfort (IEQ)

Conclusions (2)

- Main overall EP indicator: overall non-renewable primary energy
- Plus, for minimum energy quality of building
 - Metric at building site boundary
 - with renewable energy produced and used on-site already discounted
- In other words: "the residual energy still (to be) delivered to the building"
- This "residual energy" may contain energy from non-renewable sources (district heating/cooling, grid)
- → National trajectories towards 100 % renewable

Questions?



More information:

- www.epb.center
- Informal guidance document on systematic review of EPB standards (can be downloaded from EPB Center)
- REHVA Journal paper (2022/04),
 van Dijk & Kurnitski

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Keynote 3, Hélène Sibileau, Senior Policy Advisor









EUSEW Session

Making building performance assessment transparent & holistic: ensuring a reliable and level playing field

20/09/2022

Hélène Sibileau



Online



BUILDINGS PERFORMANCE INSTITUTE EUROPE

Who we are and what we do



NON-PROFIT THINK-TANK



POLICY ADVICE ON BUILDING REGULATION, FROM DESIGN TO **IMPLEMENTATION**



BRUSSELS AND BERLIN



INDEPENDENT **RESEARCH**



IMPROVING THE ENERGY PERFORMANCE OF BUILDINGS

ACROSS EUROPE



IN OPERATION **SINCE 2010**





COST OPTIMALITY AND EPBD REVISION

Outline

1

- Why is cost-optimality important?
- What are current limitations?

2

- What key quality principles should we keep in mind?
- What are possible ways forward in the EPBD revision?





- CO is a very technical topic (not only applied to buildings), but with big impacts on the ground as well as high political assumptions and implications
- Introduced in **EPBD II (2010)** + Delegated Regulation (2012). No change in last revision (2018).





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Driver of minimum energy performance requirements (major renovation, NZEB) -"pushing from the bottom"

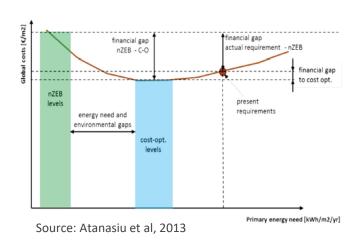




1. Cost-optimality: state of play

Why is it important?

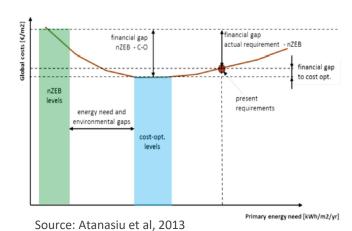
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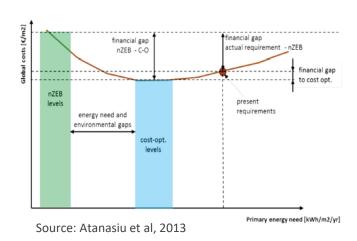


If put in perspective with what we want to achieve and must deliver now





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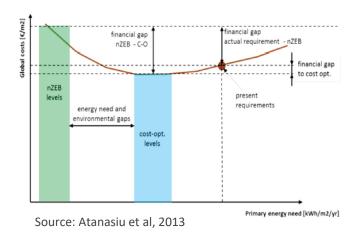
If put in perspective with what we want to achieve and must deliver now

2030 climate target, 2050 climate neutrality (Zero Emission Building stock, transforming existing buildings into ZEBs)





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If put in perspective with what we want to achieve and must deliver now

= GAP!

2030 climate target, 2050 climate neutrality (Zero Emission Building stock, transforming existing buildings into ZEBs)





1. Cost-optimality: state of play

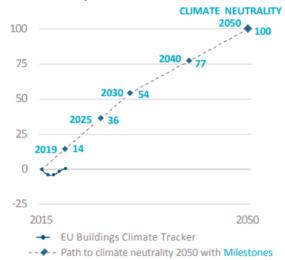
Why is it important?

BPIE's EU Buildings Climate Tracker shows the building stock is **not on track with full decarbonisation by 2050**. There is a growing gap that needs to be closed through stronger and accelerated (policy) action.

Yes, we need to open the discussion on the EPBD methodological framework and question whether it is still fit for purpose.

EU BCT policy briefing (<u>link here</u>)
EU BCT methodology and results report (<u>link here</u>)

Figure 2: EU Buildings Climate Tracker compared to path to climate neutrality 2050 with milestones







1. Cost-optimality: state of play

Limitations - misalignment climate targets

Which limitations exactly?

- (Technological) assumptions outdated?
 - Outdoor temperatures, lifetime of building
- Carbon emissions costs much below current values?
 - Since rise of energy prices, some calculation results are not valid anymore (e.g., preference given to fossil fuel boilers)
- Sensitivity analyses (done by MS) not reflecting possible price shocks?
 - Analyses on discount rates or energy price developments foresee variations usually around 10-30% (sometimes 50% for gas prices) but nothing in the range of current price increase
- Externalities and wider benefits of building renovation not (enough) considered?
 - Increased property value, increased energy security, job creation, improved air quality, IEQ & comfort, higher productivity
 - Rarely discussed, even less monetised



1. Cost-optimality: state of play Limitations - misalignment climate targets

All these parameters

- Are largely determined by Member States, with flexibility granted by EU level methodology
- Have a significant impact on the outcome of the calculations

The consequence?

- Overall, a distorted picture of costs and benefits of building renovation
- Costs are as uncertain as benefits, but are still given the focus/priority (unequal treatment between economic and social aspects)







- Ensure multiple benefits are expressed in economic terms and considered, that costs
 of inaction are taken into account
- Update the guidance on assumptions related to technological developments & EU
 carbon price (levels, volatility, sensitivity)
- Consider how to blend **mitigation and adaptation** considerations when setting building requirements (i.e., factoring in the benefits for adaptation)
- Consider the appropriateness of the **frequency of the update** and the **level of deviation authorised**



From a partial view...







From a partial view...



...to a complete and longer-term view





From a partial view...



...to a complete and longer-term view

A more fundamental change needed in CO methodology?

A shift in perspective will trigger bigger impacts than "quick fixes"





Building requirements should be set based on

- What <u>can be</u> done (based especially on a corrected picture of costs and benefits)
- And the economically feasible should be in line with what <u>should be</u> delivered to achieve our long-term goals

Need to change gears

- from business-as-usual or incremental improvements
- to future-proof buildings to be climate -resilient



Climate neutrality / ZEB stock 2050 / Energy Efficiency First as guiding principle for optimality (not only cost)



2. Cost-optimality: possible ways forward Policy opportunities

Although cost-optimality might have a lot of flaws, it is **still needed as "safety net"** (for renovation of existing buildings).

Current EPBD revision includes some policy placeholders for future technical improvement

- Commission to adopt a Delegated Act by 30 June 2026 to revise the CO methodology
- Member States must report by 30 June 2028 all input data, assumptions and results of CO calculations

Let's use the opportunity of EPBD revision for propelling a positive change to make an impact before 2030!





THANK YOU!

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20/09/2022

Hélène Sibileau



Online





Moderator panel discussion, Rémi Collombet, Senior EU Affairs Officer











Quentin de Hults





Alain Zarli





Henk Kranenberg





Jules Cordillot













Closing remarks, Nerea Gómez Morán, Junior Project Officer







Making building performance assessment transparent & holistic: ensuring a reliable and level playing field

Tuesday, 20 September 13h30-15h00 CEST

Thank you for attending!

Stay in touch for the BuildUp Portal webinar series to be continued on this topic!

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